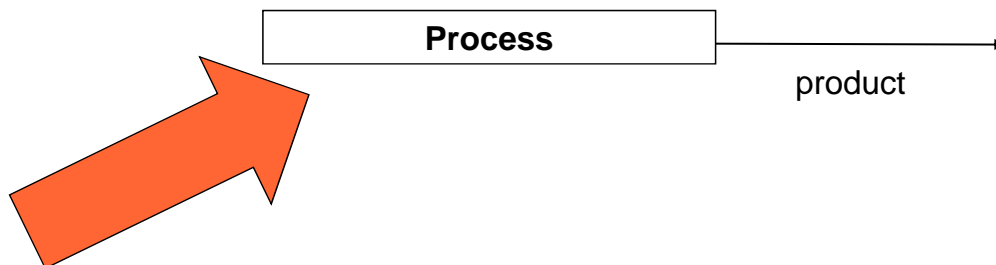


# The software process

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- 
- Process properties
    - ◆ Cost
    - ◆ Effort
      - ◆ Hours worked
    - ◆ Punctuality

## Outline

---

- Activities
  - ◆ Production (requirements, design, implementation), verification, management
- Phases
  - ◆ Development, operation, maintenance
- Comparison with traditional engineering
- System and Software process

---

# Activities

# Goal

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Produce software

- ◆ documents, data, code

with defined, predictable process  
properties

- ◆ cost, duration

and product properties

- ◆ functionality, reliability, ..

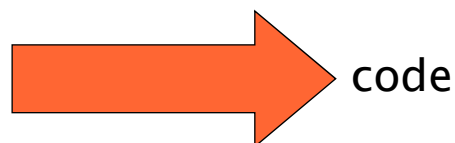
# How to achieve the goal?

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## From the bottom up

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- We need the final thing
  - ◆ Executable code
- But we do not write the executable
  - ◆ Source code



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- But the source code is large

- ◆ Several physical units

- Files and directories

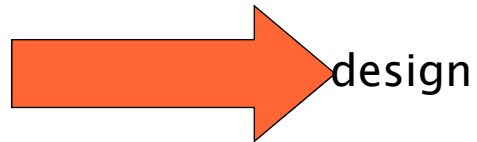
- ◆ Several logical units

- Functions

- classes

- Packages

- Subsystems

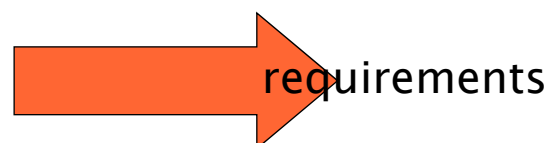


- So, what units? How do we define and organize them?

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- But, exactly, what the software should do?

- ◆ Add numbers, count cars, forecast weather, control mobile phone, support administration of company?

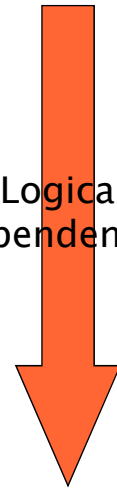


# The production activities

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- Requirement engineering
  - ◆ What the software should do
- Architecture and design
  - ◆ What units and how organized
- Implementation
  - ◆ Write source code, (executable code)
  - ◆ Integrate units

Logical dependencies



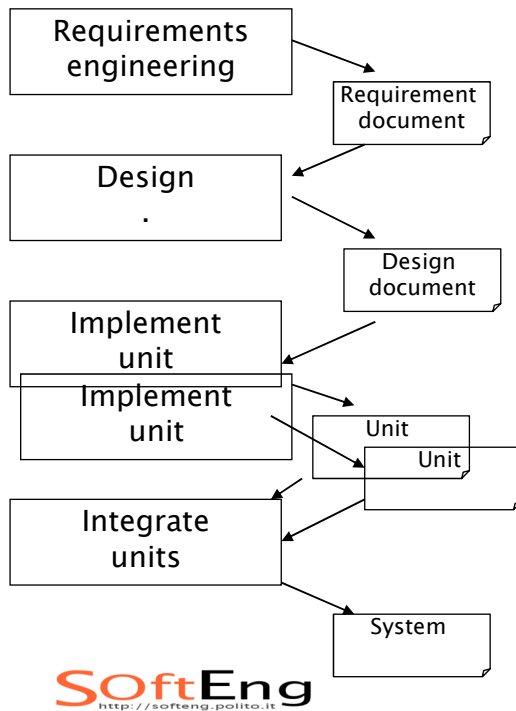
## The production activities (2)

---

- Logically, each activity depends on the previous ones
  - ◆ To design, one must know the requirements
  - ◆ To implement, one must know the design and the requirements
- First approach is to do these activities in sequence
  - ◆ See waterfall model later
- In practice feedbacks and recycles must be provided
- Requirements and design are written down in documents

# Production activities

---



- Ok, we did it
  - ◆ Does it work?
  - ◆ Is it doing what it should do?
  - Or
    - ◆ Did we understand the requirements correctly?
    - ◆ Did we implement the requirements correctly?

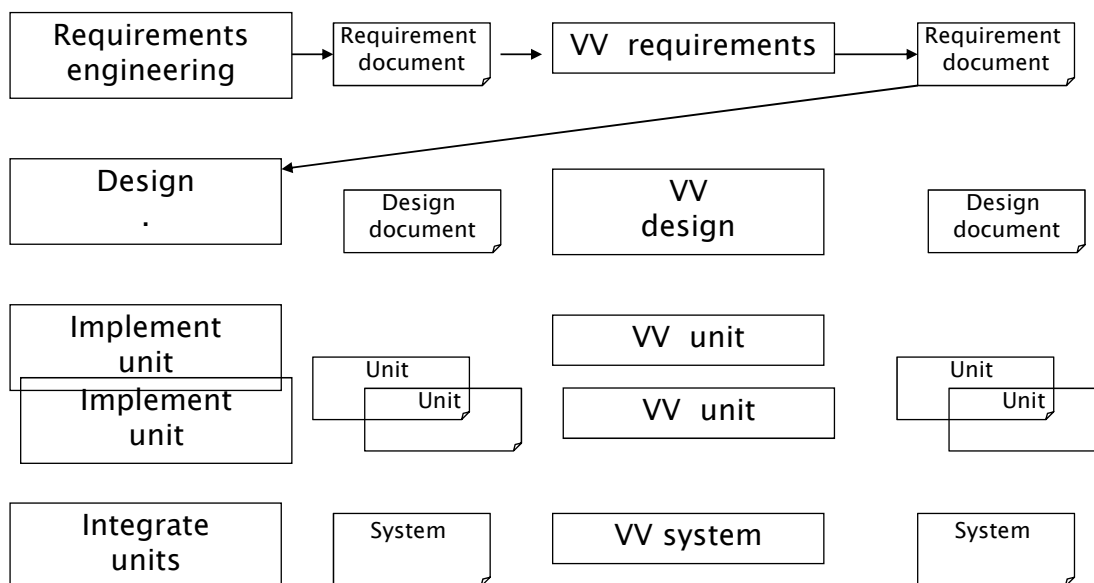
# The V & V activities

---

- V & V = verification and validation
- Control that the requirements are correct
  - ◆ Externally: did we understand what the customer/user wants?
  - ◆ Internally: is the document consistent?
- Control that the design is correct
  - ◆ Externally: is the design capable of supporting the requirements
  - ◆ Internally: is the design consistent?
- Control that the code is correct
  - ◆ Externally: is the code capable of supporting the requirements and the design?
  - ◆ Internally: is the code consistent (syntactic checks)

# Production + VV activities

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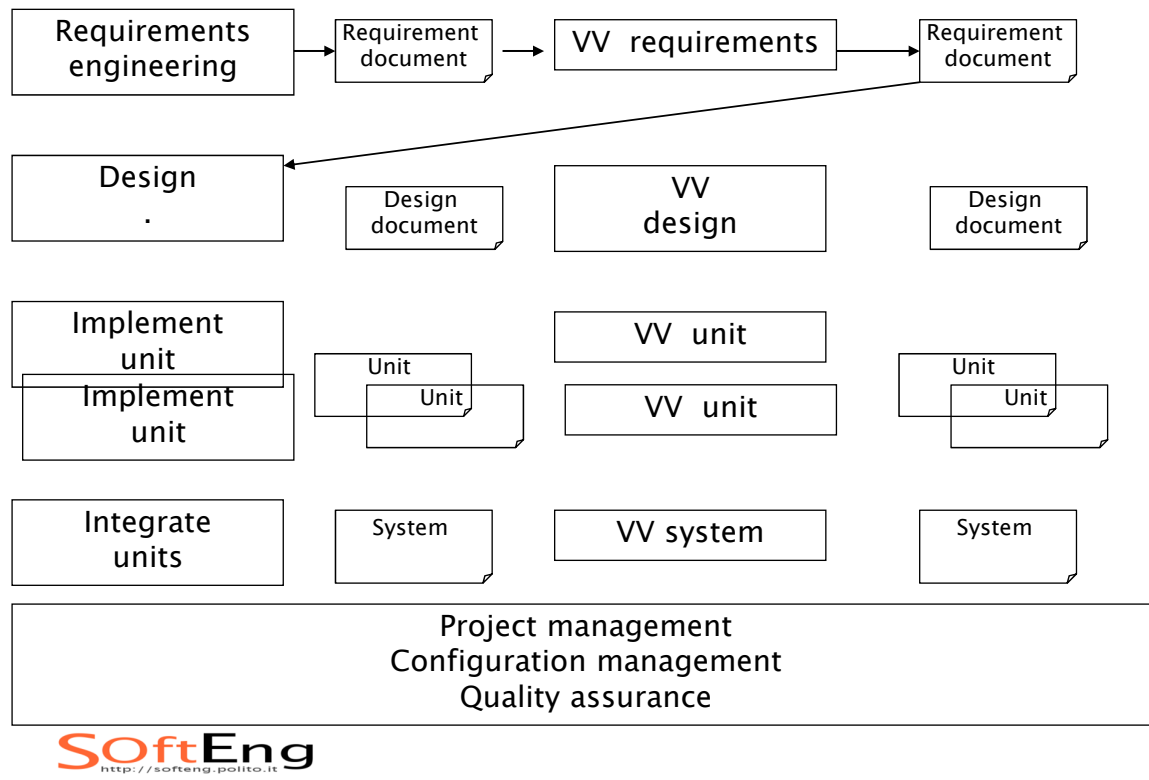
- 
- Well, seems a lot of work
    - ♦ Who does what, when?
    - ♦ With what resources?
    - ♦ How much will it cost, when will we finish?
  
    - ♦ Where are the documents and units? Who can modify what?
    - ♦ Are we doing it state of the art?

## The management activities

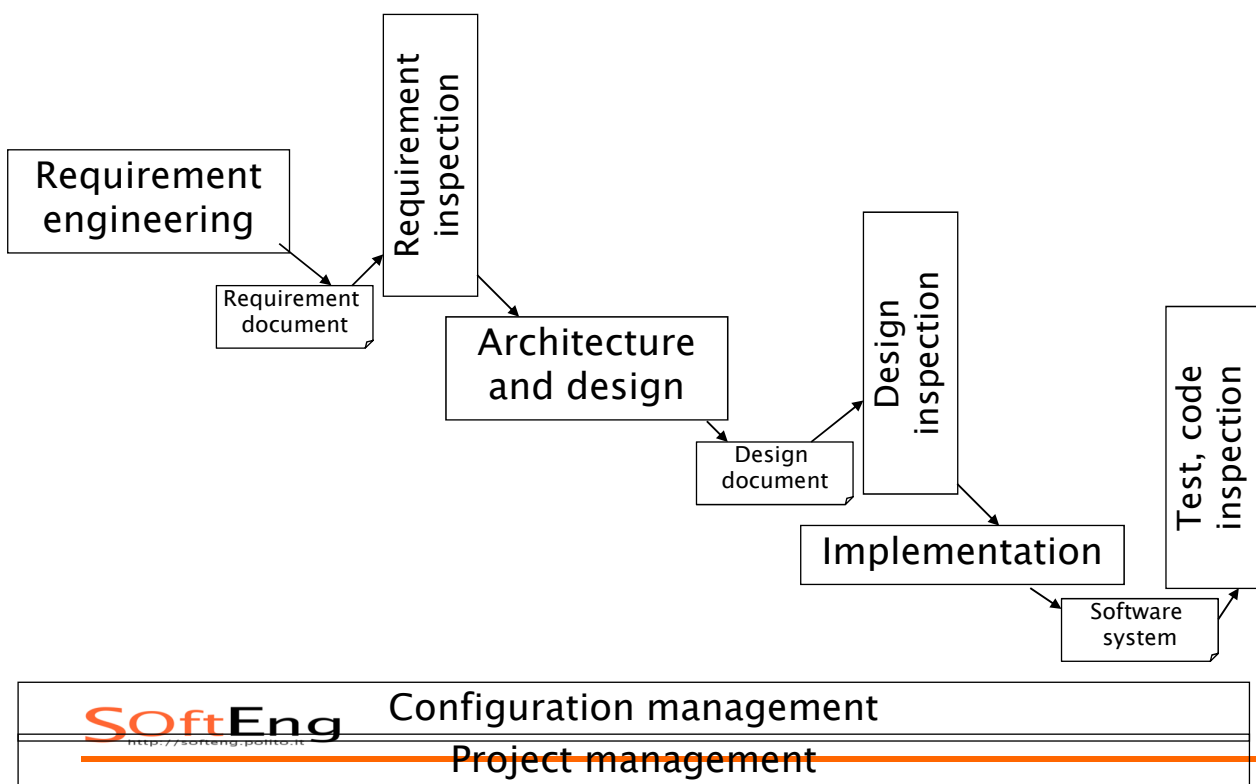
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- Project management
  - ♦ Assign work and monitor progress
  - ♦ Estimate and control budget
- Configuration management
  - ♦ Identify, store documents and units
  - ♦ Keep track of relationships and history
- Quality assurance
  - ♦ Define quality goals
  - ♦ Define how work will be done
  - ♦ Control results

# The whole picture



# The whole picture (2)



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# Phases

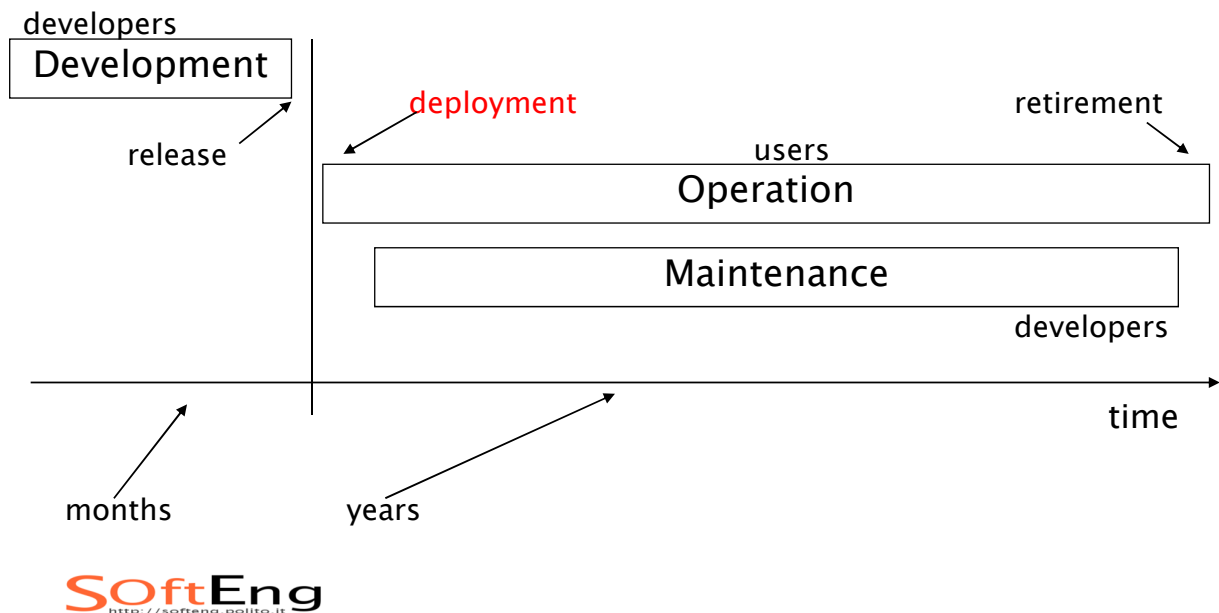
## Beyond development

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- Development is only the first part of the game
  - ◆ Operate the software
    - Deployment, operation
  - ◆ Modify the software
    - Maintenance
  - ◆ End up
    - retirement

# The main phases

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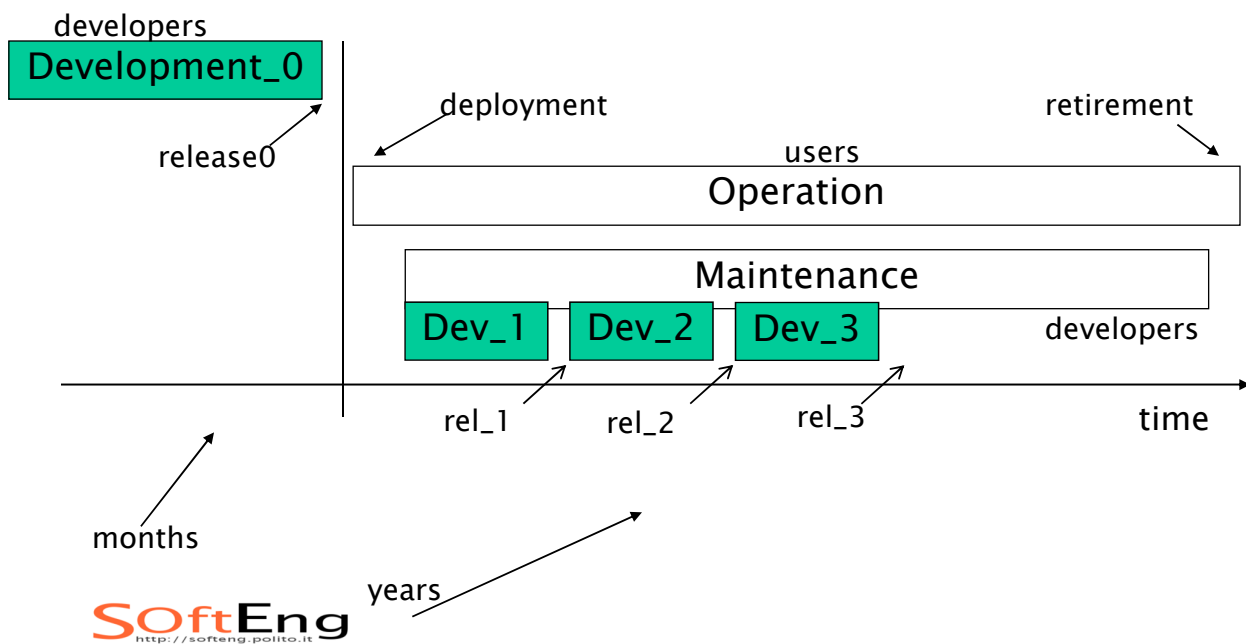
## Maintenance

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- Can be seen as a sequence of developments
- First development usually longer
- Next developments constrained by previous ones and related choices
  - ◆ If dev\_0 chooses java, next developments are in Java
  - ◆ If dev\_0 chooses client server model, next developments keep C/S

# Maintenance

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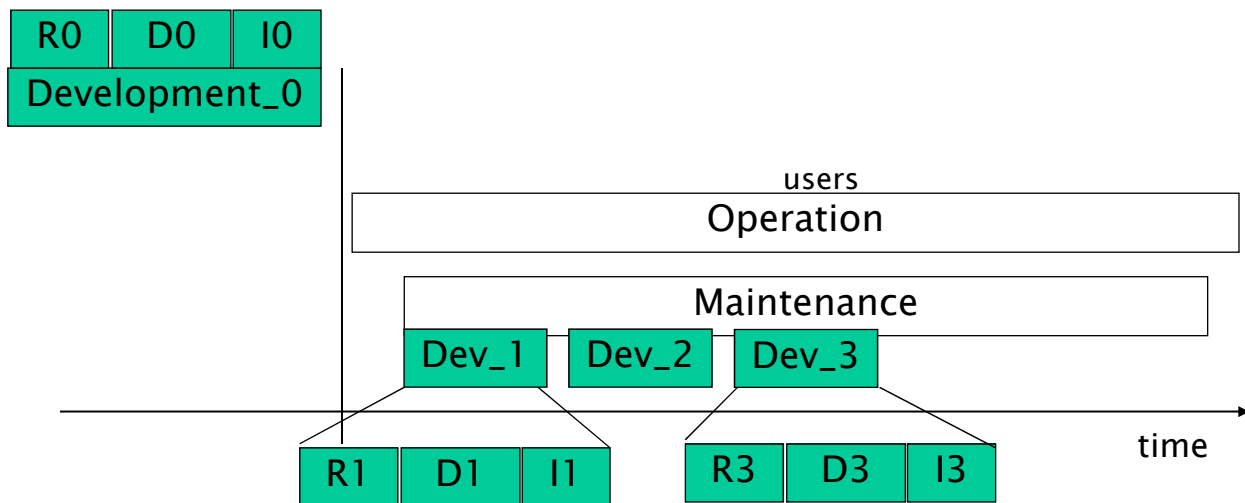
# Maintenance

---

- Development and maintenance do the same activities (requirement, design, etc)
  - ♦ But in maintenance an activity is constrained by what has been done before
  - ♦ After years, the constraints are so many that changes become impossible

# Maintenance

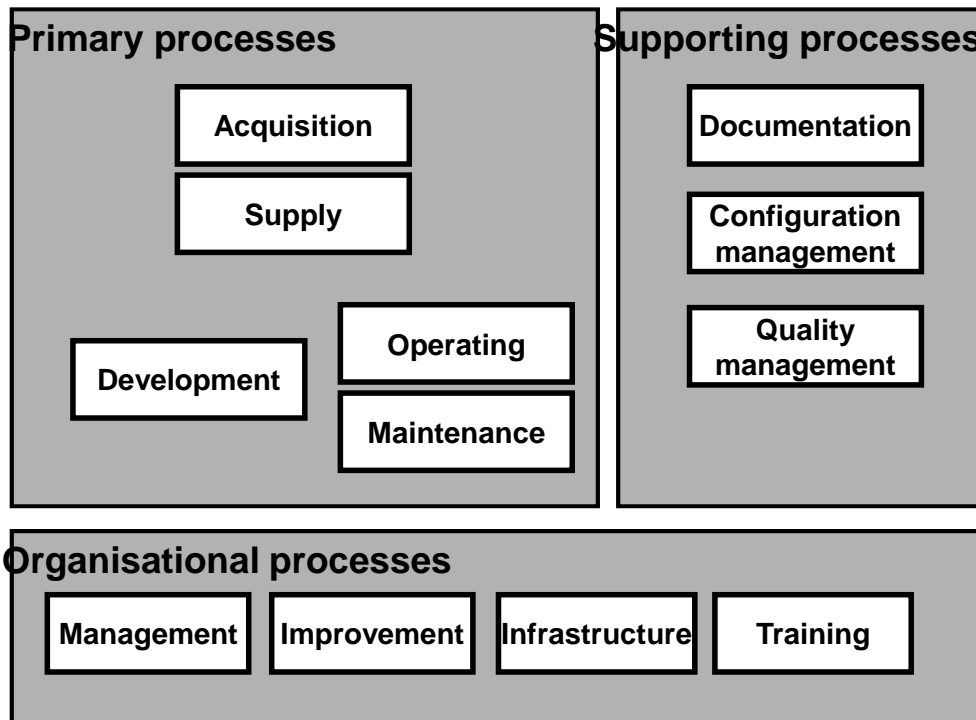
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- **Development\_0**
  - ♦ Req\_0 developed from scratch
  - ♦ Design\_0 developed from req\_0
  - ♦ Impl\_0 developed from design\_0
- **Development\_1**
  - ♦ Req\_1 from Req\_0 (and Des\_0, Impl\_0)
  - ♦ Des\_1 from Req\_1
  - ♦ Impl\_1 from Des\_1

# ISO/IEC 12207

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## Scenarios in development

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- **Scenario 1: IT to support businesses**
  - Development: several months
  - Operation: years
  - Maintenance: years, up to 60% of overall costs
- **Scenario 2: consumer software (games)**
  - Development: months
  - Operation: months (weeks)
  - Virtually no maintenance

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# Scenarios in development

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- Scenario 3: Operating System
  - Development: years
  - Operation: years
  - Maintenance: years, up to 60% of overall costs
- Scenario 31: Commercial OS (MS)
  - 2, 3 years to develop
  - Several years maintenance
    - Patches issued every day
    - Major releases (Service Pack) at long intervals
  - In parallel development of a new release
    - Cfr W3.1, 95, NT, 2000, XP, Vista, 7, ...

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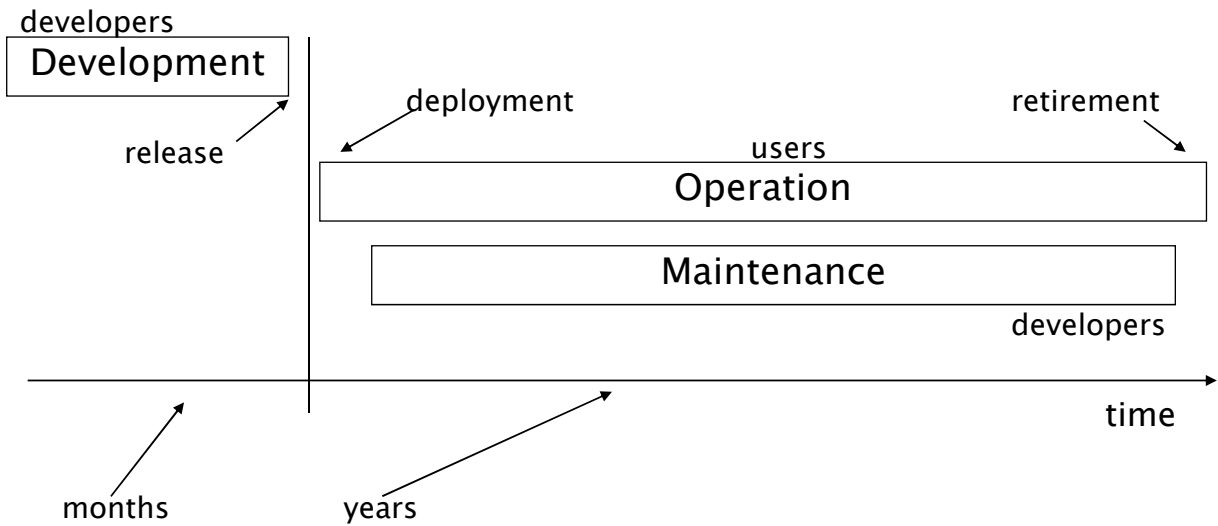
In summary, top down

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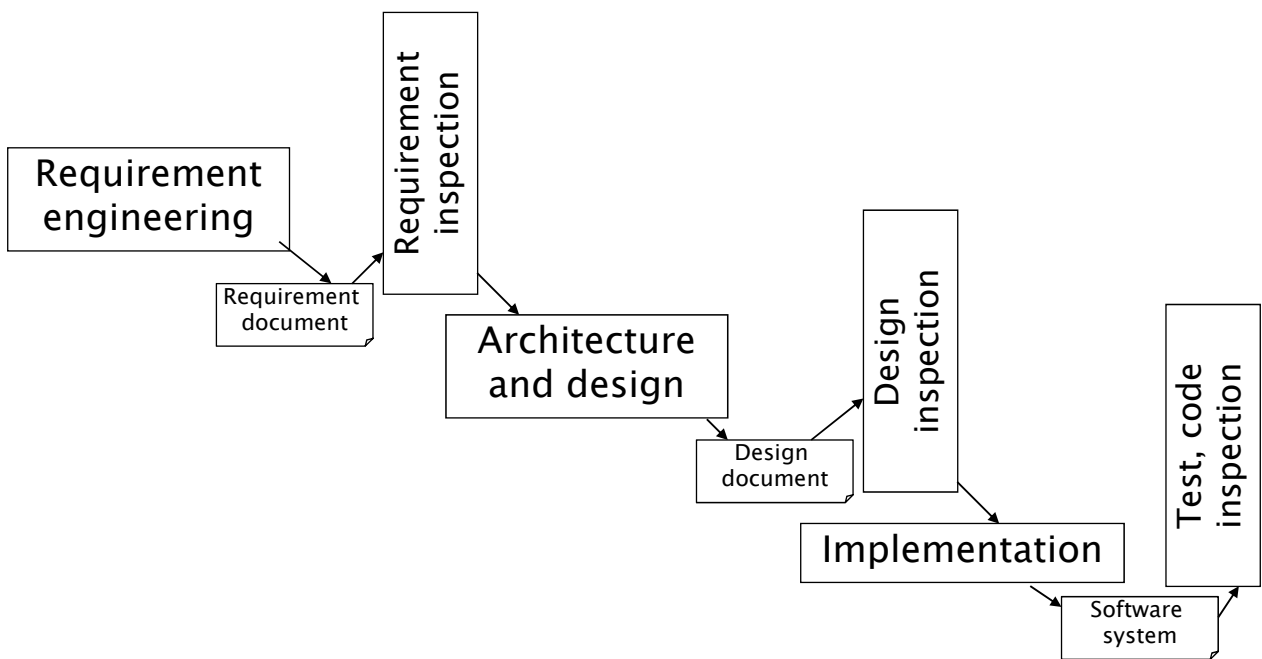


# Phases



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# Development, activities



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Configuration management

Project management

---

# Comparison with traditional engineering

## The software process

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- Not new
- Just applying engineering approach to software production
- What do aeronautics engineers do?

# Production + test activities

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- ◆ Requirement definition (“what”)
  - airplane, civil usage
  - capacity > 400 people
  - range > 12000km,
  - Noise level < xdB, consumption < .., acquisition cost < y\$, operation cost < w \$/year
- ◆ high level design (“how”)
  - Blueprints of the airplane
  - Definition of subsystems
    - Avionics, structure, engines
  - Mathematical models
    - Structural (wings and frame)
    - Thermodynamic (engines)

- 
- ◆ low level design
    - Further definition of subsystems
    - In several cases subcontracted or acquired (engine)
  - ◆ implementation
    - Implementation of each subsystem
  - ◆ unit test
    - Verification that subsystem complies to its specification

- 
- ◆ Integration
    - Put subsystems together (ex. wing + frame)
  - ◆ Integration test
    - Test the assemblies
  - ◆ Acceptance test
    - Does it fly?
  - ◆ Certification
    - FAA or other tests that it flies and issues a certificate
    - (a defined and long list of checks)

## Management activities

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- ◆ project management
  - project planning
  - project tracking
  - budgeting, accounting
- ◆ configuration management
  - Parts and assemblies
  - change control
- ◆ Quality management
  - Quality handbook
  - Quality plan
  - roles

# Is there a difference?

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## Traditional engineering

- Hundreds year old
- Theory from physics or other hard science, laws and mathematical models
- Maturity of customers and managers

## Software engineering

- 60 years old
- Limited theories and laws. More a social science?
- Variable maturity of customers and managers

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## System and software process

# System vs. software

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- Different types of software require different processes
  - ♦ Stand alone software → software process
  - ♦ Embedded software → system process

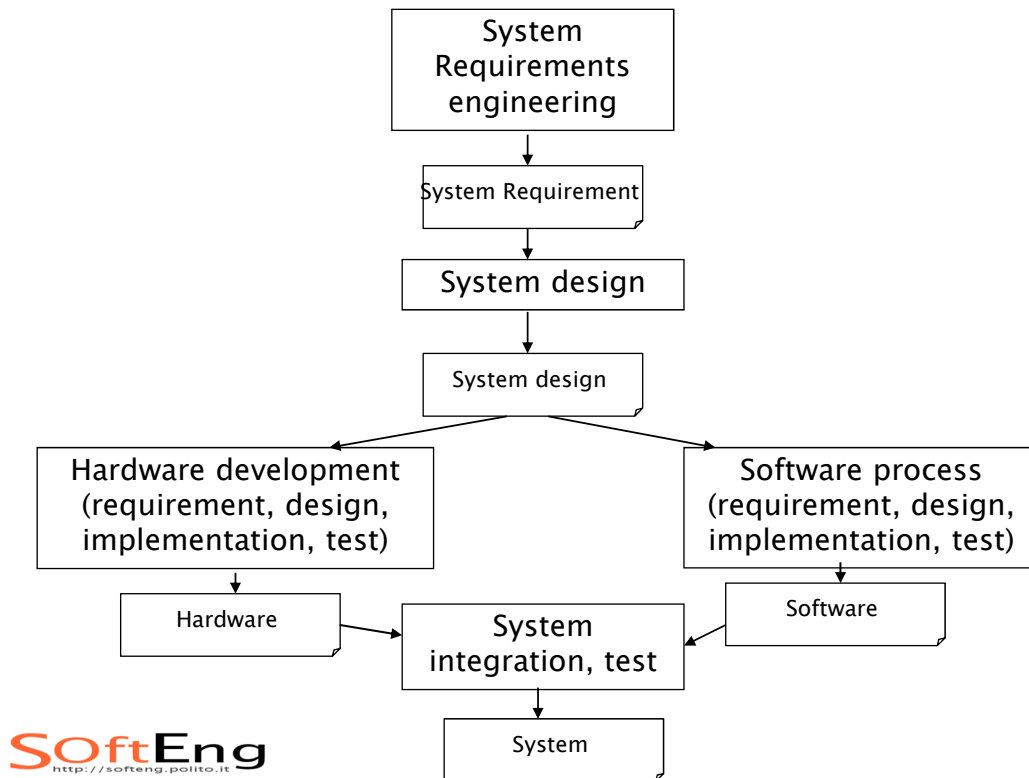
# The system process

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- System requirements
- System design
- Software development
  - ♦ Requirements, design, implementation, test, integration
- System integration and test

# The system process

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## Summary

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- Main phases are development, operation, maintenance
- Development has production, control and management activities
- The software process is the reference framework for techniques and tools
- For embedded software the software process is part of the system process
- Different categories of processes organize these activities in different ways